#### THIRTY-SEVENTH

# ANNUAL REPORT OF THE BOARD OF DIRECTORS

OF THE

# LAKE SHORE AND MICHIGAN SOUTHERN RAILWAY COMPANY

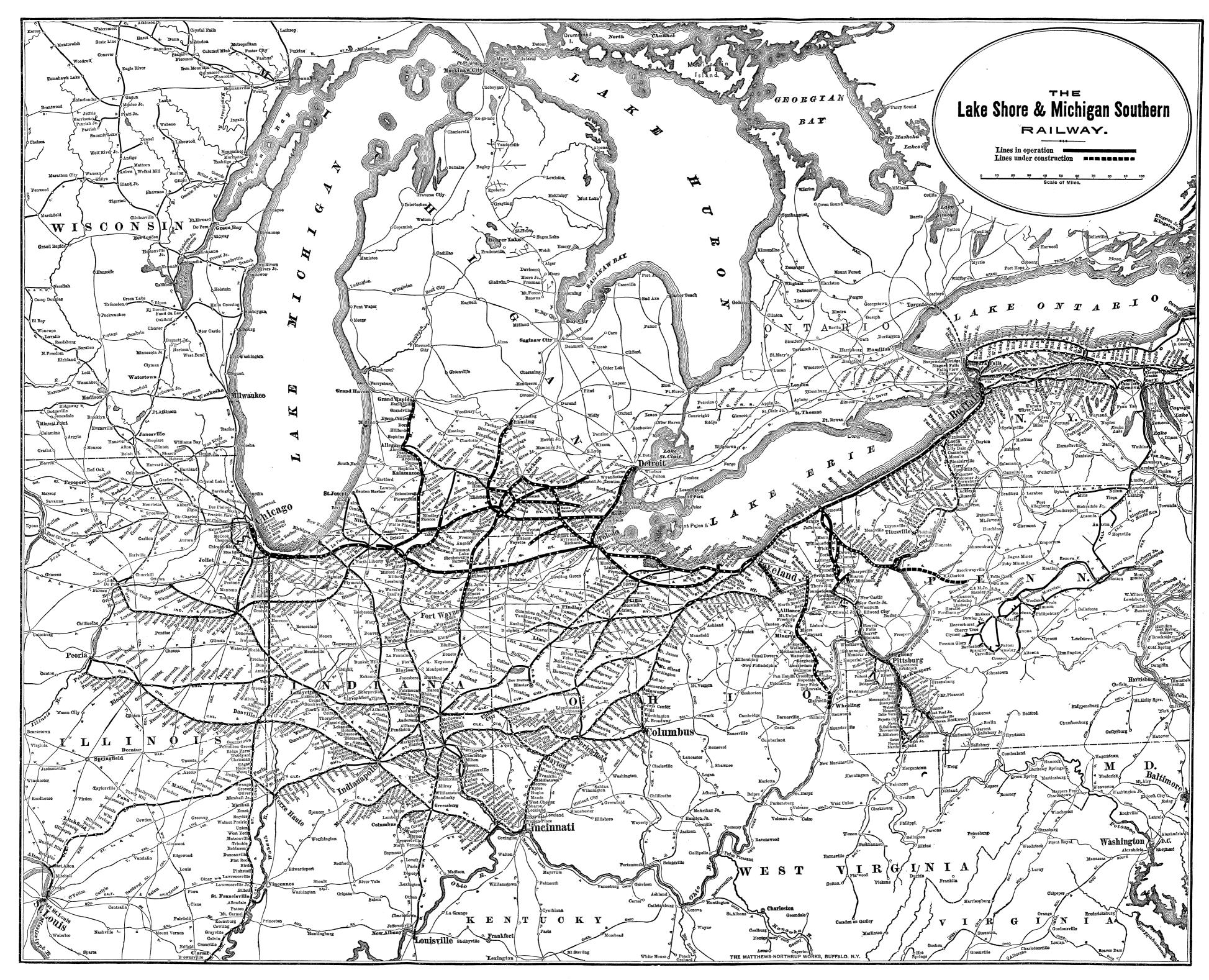
# TO THE STOCKHOLDERS

FOR THE YEAR ENDED

# **DECEMBER 31 1906**



CLEVELAND OHIO



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2

CLEVELAND OHIO

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#### ORGANIZATION OF THE

#### LAKE SHORE AND MICHIGAN SOUTHERN RAILWAY COMPANY

#### DIRECTORS

Elected at the annual meeting of stockholders held at Cleveland, Ohio, May 2, 1906

#### CHAUNCEY M. DEPEW, CHAIRMAN

WILLIAM K. VANDERBILT FREDERICK W. VANDERBILT WILLIAM H. NEWMAN SAMUEL F. BARGER HAMILTON McK. TWOMBLY GEORGE F. BAKER J. PIERPONT MORGAN
DARIUS O. MILLS
W. SEWARD WEBB
WILLIAM ROCKEFELLER
WILLIAM K. VANDERBILT, Jr.
WILLIAM C. BROWN

#### EXECUTIVE COMMITTEE

Chauncey M. Depew, Chairman of the Board of Directors\* William H. Newman, President\*

WILLIAM K. VANDERBILT FREDERICK W. VANDERBILT

HAMILTON McK. TWOMBLY SAMUEL F. BARGER J. PIERPONT MORGAN

WILLIAM ROCKEFELLER WILLIAM C. BROWN
\*Members ex-officio

#### OFFICERS

•		
President	WILLIAM H. NEWMAN	New York
Senior Vice President	WILLIAM C. BROWN	New York
Vice President	EDWARD V. W. ROSSITER	New York
Vice President	John Carstensen	New York
Vice President	George J. Grammer	Chicago
Vice President	CHARLES E. SCHAFF	Chicago
Vice President	ALBERT H. HARRIS	New York
Vice President	CHARLES F. DALY	New York
Secretary	DWIGHT W. PARDEE	New York
Treasurer	Charles F. Cox	New York
Assistant Treasurer	HARRY G. SNELLING	New York
General Manager	EDWARD A. HANDY	Cleveland
Assistant General Manager	DeWitt C. Moon	Cleveland
General Counsel	GEORGE C. GREENE	Cleveland
General Attorney	FRANK J. JEROME	Cleveland
Auditor	RICHARD M. HUDDLESTON	Cleveland
Local Treas, and Assistant Secretary	RUDOLPH P. AHRENS	Cleveland
General Superintendent	JOHN J. BERNET	Cleveland
Freight Traffic Manager	GEORGE H. INGALLS	Chicago
Passenger Traffic Manager	WARREN J. LYNCH	Chicago
General Passenger and Ticket Agent	JOHN W. DALY	Cleveland
Chief Engineer	SAMUEL ROCKWELL	Cleveland
General Superintendent Motive	JOHN F. DEEMS	NT., N7 1
Power, Rolling Stock & Machinery∫	JOHN F. DEEMS	New York
Superintendent Motive Power	LEGRAND PARISH	Cleveland
Purchasing Agent	FRANCES H. GREENE	Cleveland

The annual meeting of stockholders for the election of directors is held in the city of Cleveland, Ohio, on the first Wednesday in May.

# REPORT

To the Stockholders of

THE LAKE SHORE & MICHIGAN SOUTHERN RAILWAY COMPANY:

The Board of Directors herewith submits its report for the year ended December 31st, 1906, with statements showing the results for the year and the financial condition of the company.

The report covers the operation of the system, Chicago to Buffalo, a total of 1,520.35 miles, as follows:

		Miles
Main line		878.63
Proprietary lines		224.13
Leased lines		417.59
	Total	1,520.35

There were no changes in the mileage of road operated during the year.

A statement showing in detail the miles of road and track operated will be found upon another page.

There was no change in capital stock during the year, the amount	
authorized and outstanding December 31st, 1906, being	\$5

\$50,000,000.00

The funded debt outstanding on December 31st, 1905, was

\$101,324,000.00

It has been increased during the year ended December 31st, 1906, as follows:

By the issue and sale of \$35,000,000.00 four per cent. Gold Bonds of 1906, same being a part of an authorized issue of \$50,000,000.00

35,000,000.00

\$136,324,000.00

It has been decreased during the year as follows:

By the purchase and retirement of \$920,000.00 of the \$924,000.00 outstanding Detroit, Monroe & Toledo Railroad Company first mortgage bonds which matured August 1st, 1906,

920,000.00

Total funded debt December 31st, 1906,

\$135,404,000.00

There were purchased during the year 43,954 shares of the common stock of the Cleveland, Cincinnati, Chicago & St. Louis Railway Company, 50,000 shares of the preferred and 120,000 shares of the common stock of the Chicago, Indiana & Southern Railroad Company, 11,540 shares of stock of the Hocking Valley Railway Company, 16,922 shares of stock of the Merchants Despatch Transportation Company and 71 shares of stock of the Jamestown & Franklin Railroad Company, and also \$7,000,000.00 mortgage bonds of the Chicago, Indiana & Southern Railroad Company.

There were sold during the year 50,000 shares of stock of the Indiana, Illinois & Iowa Railroad Company and \$29,000.00 par value of bonds of the Pittsburgh, Chartiers & Youghiogheny Railroad Company.

# SUMMARY OF FINANCIAL OPERATIONS AFFECTING INCOME

EARNINGS FROM OPERATION	1906 1520.35 miles operated	1905 1520.35 miles operated	Increase	Decrease
From freight	\$29,762,197.11	\$26,989,655.25	\$ 2,772,541.86	
From passengers	8,715,702.74	7,675,937.80	1,039,764.94	
From express	1,102,750.25	1,032,057.65	70,692.60	
From mails	2,287,254.04	2,285,806.75	1,447.29	
From rents	594,623.99	540,603.04	54,020.95	
From miscellaneous	81,850.25	76,749.21	5,101.04	
Totals	\$42,544,378.38	\$38,600,809.70	\$3,943,568.68	
Expenses of Operation	(64.06° <sub>2</sub> )			W. Martin
Maintenance of way and structures	\$ 5,322,562.97	(62.76%)	(1.30%) Ф. 050,000,40	
Maintenance of equipment		\$ 4,369,542.49	\$ 953,020.48	
Conducting transportation	5,843,734.29	4,944,965.20	898,769.09	
	15,376,192.50	14,292,416.19	1,083,776.31	
General expenses	709,588.01	620,790.72	88,797.29	
Totals	\$27,252,077.77	\$24,227,714.60	\$ 3,024,363.17	
New construction (addition betterments)		3,743,020.41	478,825.55	
New equipment (additions)	1,201,877.42	3,360,772.98		\$ 2,158,895.56
TOTAL EXPENSES	\$32,675,801.15	\$31,331,507.99	\$ 1,344,293.16	
Net earnings	\$ 9,868,577.23	\$ 7,269,301.71	\$ 2,599,275.52	NAME OF THE PROPERTY AND PARTY OF THE PARTY
OTHER INCOME			, , ,	
Interest and dividends on stocks and				
bonds owned	3,770,212.52	3,280,164.50	490,048.02	
Interest on loans and deposits	383, 292. 84	238,498.62	144,794.22	
Totals	4,153,505.36	3,518,663.12	634,842.24	The Committee of the Co
Gross Income	\$14,022,082.59	\$10,787,964.83	\$ 3,234,117.76	
First charges			COLUMN TO THE PARTY OF THE PART	
Interest on funded debt	\$ 4,428,292.45	\$ 3,822,776.03	\$ 605,516.42	
Rentals of leased lines	1,450,186.00	1,305,612.83	144,573.17	
Interest on loans	165,002.35	88,261.14	76,741.21	
Dividends on guaranteed stock	53,350.00	53,350.00	10,141.21	
Taxes	1,438,639.71	1,050,000.00	388,639.71	
Totals	\$ 7,535,470.51	\$ 6,320,000.00	\$ 1,215,470.51	
Net income	\$ 6,486,612.08	\$ 4,467,964.83	\$ 2,018,647.25	
Dividends, 10 per cent.	4,946,650.00	3,957,320.00	989,330.00	
Surplus	\$ 1,539,962.08	\$ 510,644.83	\$ 1,029,317.25	
From the surplus for the year:—				
there should be deducted:				\$ 1,539,962.08
Sundry uncollectible charges and red	luction in value	of assets	\$485,405.95	Ψ 1,000,002.00
Discount and commissions accoun	t sale of \$35.0	00 000 00	Ψ100, 100.00	
25  year  4%  gold bonds of  19		•	\$875,000.00	1,360,405.95
			The second secon	\$ 179,556.13
Amount to the credit of profit ar	nd loss, Decembe	er 31, 1905		17,118,973.19
		Balance Decembe	on 21 100G	
		Dalance Decembe	EI 31, 1300	\$17,298,529.32

The gross earnings for year were \$42,544,378.38, an increase of \$3,943,568.68 as compared with last year.

The freight earnings were \$29,762,197.11, an increase of \$2,772,541.86. This increase is accounted for principally by heavy movements of bituminous coal, coke and ore.

Passenger earnings were \$8,715,702.74, an increase of \$1,039,764.94.

The earnings from mail, express, rents and miscellaneous for the year amounted to \$4,066,478.53, an increase of \$131,261.88.

The operating expenses for the year amounted to \$27,252,077.77, an increase of \$3,024,363.17.

Maintenance of way and structures increased \$953,020.48. This increase is mainly due to the operation of additional third and fourth tracks, sidings and signal system, relaying tracks with heavier rails, additional ballasting and increased number of cross ties renewed.

Maintenance and renewals of equipment increased \$898,769.09, principally due to the increase in freight car mileage and the large increase in this class of equipment in service.

Conducting transportation increased \$1,083,776.31. With the exception of car mileage and hire of equipment, which showed a decrease as compared with last year, there was a general increase distributed among the various items under this heading.

There was expended for new construction and charged against

Income, as shown on another page, the sum of \$4,221,845.96 There was expended for additional equipment and charged against

Income, as shown on another page, the sum of

Total 85,423,723.38

1,201,877.42

Included in the charges against income for new construction are additional heavy expenditures to continue the work of increasing the efficiency of present structures in connection with the four-tracking of the main line. The expenditures for additional cars and engines have further decreased the charges for foreign equipment and furnished better facilities for taking care of the heavy tonnage handled.

The income from investments for the year was \$4,153,505.36, an increase of \$634,842.24, due to additional revenue from dividends on stocks owned or acquired during the year and to interest received on sundry loans, etc.

The first charges show an increase of \$1,215,470.51. This is due to interest on additional Gold Bonds sold during the current year and to increased payments on account of leased lines.

The following amounts were charged to cost of road and equipment account for additional new equipment:

Locomotives	\$ 683,261.38	
Passenger cars	422,327.23	
Freight cars	6,377,590.63	
Other rolling stock	16,820.76	\$7,500,000.00

\$1,201,877.42

The following amounts were expended for new equipment, new structures, tracks, etc., in addition to renewals and charged to the year's income.

# FOR ADDITIONAL EQUIPMENT PURCHASED

Locomotives	\$284,200.00	
Passenger cars	172,000.00	
Freight cars	116,078.78	
Other rolling stock	629,598.64	

#### FOR CONSTRUCTION AND BETTERMENTS

#### EASTERN DIVISION

BUFFALO TO COLLINWOOD:		
Additional third and fourth main tracks, including right of way for same  New concrete arches constructed to carry four tracks  New block signal system	\$972,368.93 113,027.15 235,079.48	\$1,320,475.56
BUFFALO:		, =, ==, , , , , ,
Balance eliminating grade crossings WEST SENECA:		10,000.00
Construction of connection with new yards at Gardenville	•	42,602.65
LAKE VIEW:		,
Changes in interlocker		7,318.82
WESTFIELD:		: ,
New interlocker and crossovers		10,967.32
ERIE:		_0,0002
Balance account of freight house and team tracks New Gantry electric freight crane New interlocker at P. & E. crossing	7,073.23 9,168.11 2,142.27	18,383.61
GIRARD JUNCTION:		20,000.01
New interlocker		14,922.13
AMBOY:		11,022.10
New interlocker		12,628.04
Amount forwar	·d	\$1,437,298.13

## EASTERN DIVISION—Continued

Amount brought forward		\$1,437,298.13
ASHTABULA: New roundhouse, coal chute, cinder pit and tracks Pipe line for heating station and other buildings	\$243,743.99 5,694.00	
Balance account new interlocker Penna. Co. crossing	2,498.26	251,936.25
ASHTABULA TO CLEVELAND: Telephone line		5,500.98
MISCELLANEOUS:		
Various small structures, extending interlockers, etc. Various passing and industrial sidings	18,133.53 11,691.36	29,824.89
FRANKLIN DIVISION		
ASHTABULA HARBOR:		
Additional ore unloaders and swivel bucket attachment Blacksmith and machine shop on Dock No. 1 Extension and improvement of Docks	19,672.75 2,948.58 328,528.63	351,149.96
SOUTH SHARON:		001,140.00
New interlocker, Erie R. R. crossing		1,569.37
PLYMOUTH TO MANN: Balance account low grade line		1,420.44
MISCELLANEOUS: Various small structures and sidings		1,384.40
TOLEDO DIVISION		
COLLINWOOD TO TOLEDO:		
Additional third and fourth main tracks, including right		
of way for same New block signal system and interlocking plants	148,177.04 152,268.56	300,445.60
COLLINWOOD:		
New freight car repair shop, new laboratory building and other improvements at shops		107,795.53
GLENVILLE: Land for freight and passenger station .		50,977.09
CLEVELAND: Land for additional right of way	3,351.50	
Eliminating grade crossing at Detroit street	19,425.00	22,776.50
BEREA: Land for additional right of way		2,080.10
ELYRIA:		
Land for freight house Additional machinery for coaling station	8,329.60 $6,591.54$	14,921.14
Amount forward	·	\$2,579,080.38

# TOLEDO DIVISION—Continued

Amount brought forwar	rd	\$2,579,080.38
SANDUSKY:		
Land for additional right of way		13,700.00
GYPSUM:		
New passenger and freight station		6,700.49
PORT CLINTON:  Land for additional right of way	@1.0 400 40	
Overhead crossing with T. Pt. C. & L. Ry.	\$16,466.40 20,000.00	36,466.40
MISCELLANEOUS:	20,000.00	50,400.40
Various small structures, street gates, track scales, etc.	9,673.09	
Strengthening various bridges	12,697.26	
Various passing and industrial sidings	57,926.15	80,296.50
MICHIGAN DIVISION		
AIR LINE DIVISION: Additional third track, including right of way for same	050 601 90	
New block signal system	$258,691.32 \\ 109,054.24$	367,745.56
TOLEDO:		001,140.00
Balance account new engine house, coal chute, cinder pit,		
tracks, etc.	68,852.40	
Middle ground improvement, account new freight house,	,	
team tracks, etc.	124,316.34	
Paving Knapp street	4,453.36	197,622.10
MINA:  Dynamica plant and 10 inch mall		
Pumping plant and 12-inch well		3,393.49
CORUNNA:  Now track tank plant and changes in cidings		FF 450 00
New track tank plant and changes in sidings		77,478.86
LIGONIER: New track tank plant		47 079 04
ELKHART:		47,273.24
Balance account new water plant	3,544.42	
New transfer shed—west yard	5,243.46	
Addition to foundry and pattern room	5,260.01	14,047.89
GRAND RAPIDS:		,
Change of grade	9,810.71	
New engine house, coal chute, tracks, etc.	5,059.70	
Pile protection for bridge No. 150	1,750.69	16,621.10
MISCELLANEOUS:	10.000.0=	
Various small structures, track scales, etc. Various passing and industrial sidings	13,808.35	04 450 00
9	50,648.58	64,456.93
Amount forwar	ra	\$3,504,882.94

## WESTERN DIVISION

Amount brought forward		\$3,504,882.94
ELKHART TO CHICAGO: Telephone line		10,833.11
SOUTH BEND: Paving driveway at freight house		6,067.68
LYDICK: New track tank plant		51,420.09
ROLLING PRAIRIE:  New water station and well		2,964.42
LA PORTE: New freight house and tracks		29,450.06
CHESTERTON: New track tank plant Renewal of bridge No. 19	\$ 41,983.36 15,607.34	57,590.70
PORTER: New freight house and tracks		7,999.32
GARY: Land for new yards New station building	47,287.57 3,829.28	51,116.85
INDIANA HARBOR: New elevator and tracks New yard and repair tracks	33,246.70 50,124.43	83,371.13
WHITING: Land for additional right of way		10,554.00
GRAND CROSSING TO ENGLEWOOD: Elevation of tracks		133,344.76
CHICAGO: Eliminating grade crossing, 40th street Land for freight house facilities	19,533.29 121,685.63	141,218.92
MISCELLANEOUS: Various small structures, street gates and towers,		
extending interlockers, etc. Various passing and industrial sidings	4,457.89 8,615.38	13,073.27
DETROIT DIVISION		
DETROIT TO TOLEDO: Telephone line		5,669.49
DETROIT: Eliminating grade crossings New freight house, Michigan Avenue	21,356.84 2,543.81	23,900.65
MANCHESTER: New passenger station and water station		4,506.58
Amount forward		\$4,137,963.97

#### DETROIT DIVISION—Continued

	Amount brought forward		\$4,137,963.97
MISCELLANEOUS:			
Various small structures		\$ 3,413.88	
Various passing and industrial sidin	gs	13,687.85	17,101.73
L	ANSING DIVISION		,
FORT WAYNE:		•	
Cinder pit and loading track			2,358.73
PLEASANT, LAKE:			
New coal dock and tracks			3,854.68
MISCELLANEOUS:			
Various small structures and new tr	ain order signals	2,241.61	
Various passing and industrial sidin	gs	10,604.21	12,845.82
	CENTED AT		
	GENERAL		
For track work, train order signals,	etc., at various points		47,721.03
			\$4,221,845.96

On May 18, 1906, Mr. William C. Brown was appointed Senior Vice President of the Company. On June 6, 1906, Mr. Charles E. Schaff was appointed Vice President of the Company, in charge of operation and maintenance of its line.

On December 4, 1906, Mr. Albert H. Harris was appointed Vice President of the Company, in charge of Legal, Tax and Land matters.

On December 4, 1906, Mr. Charles F. Daly was appointed Vice President of the Company, in charge of passenger traffic.

On June 5, 1906, Mr. Harry G. Snelling was appointed Assistant Treasurer of the Company to succeed Mr. Frederick Middlebrook, resigned.

On December 6, 1906, Mr. George H. Ingalls was appointed Freight Traffic Manager of the Company to succeed Mr. Barrett B. Mitchell, transferred.

W. H. NEWMAN, President.

#### **CAPITALIZATION**

#### $Capital\ stock$

Number of shares issued—Common Number of shares issued—Guaranteed \	•	Total par value issued and out- ) standing	\$50,000,000.00
ten per cent.	5,335	Total par value authorized	\$50,000,000,00
Total number of shares outstanding Number of shares authorized	500,000 500,000	Par value per share	\$100.00

#### $Funded\ debt$

Class of bond	Date of Issue	Date of maturity	Amount of authorized issue	Amount Issued and now outstanding	Rate of Interest	Payable on the first days of
Gold mortgage	1897	June 1, 1997	\$50,000,000.00	\$50,000,000.00	$3rac{1}{2}\%$	{ December { and June
Gold bonds	1903	Sept. 1, 1928	50,000,000.00	50,000,000.00	4 %	{ March and { September
Gold bonds	1906	May 1, 1931	50,000,000.00	35,000,000.00	4 %	<pre>{ November { and May</pre>
	Bon	ids of other roa	ds assumed by the	is company		
Detroit, Monroe } & Toledo	1876	Aug. 1, 1906	924,000.00	4,000.00	7 %	{ February and Aug.
Kalamazoo & } White Pigeon }	1890	Jan. 1, 1940	400,000.00	400,000.00	5 %	{ January { and July

Treasurer, Room 219 Grand Central Station, New York

Union Trust Company, New York

Transfers stock
Pays dividends
Transfers registered bonds
Pays interest on coupon and registered bonds
Registers stock

# CONDENSED GENERAL BALANCE SHEET, DECEMBER 31, 1906

#### Assets

Cost of road and equipment		
Cost of road Cost of equipment	\$66,700,000.00 24,800,000.00	\$91,500,000.00
Securities owned		
Stocks in sundry companies Bonds of sundry companies	\$84,552,511.08 8,194,655.24	92,747,166.32
Other property		
Real estate not used in operation of the road		438,661.50
Advances for lessor and other companies		
Jamestown & Franklin Railroad Company Lake Erie, Alliance & Wheeling Railroad Company Franklin & Clearfield Railroad Company Sundry other companies	\$ 607,917.59 728,819.98 3,477,796.08 3,596,869.52	8,411,403.17
. Fuel and supplies	,	4,358,526.77
Current assets		
Cash charged Treasurer Remittances in transit Loans and bills receivable Traffic balances receivable Station agents and conductors Sundry accounts collectible	\$4,938,938.84 1,358,130.48 6,833,688.67 482,943.83 583,611.21 4,026,144.27	18,223,457.30

\$215,679,215.06

# CONDENSED GENERAL BALANCE SHEET, DECEMBER 31, 1906

#### Liabilities

Capital stock		
Common Guaranteed	\$49,466,500.00 533,500.00	\$ 50,000,000.00
Funded debt		
Gold mortgage bonds Gold bonds of 1903 Gold bonds of 1906	\$50,000,000.00 50,000,000.00 35,000,000.00	135,000,000.00
Bonds of other roads assumed by this company		
Detroit, Monroe & Toledo first mortgage bonds Kalamazoo & White Pigeon first mortgage bonds	\$ 4,000.00 400,000.00	404,000.00
Total Capitalization		\$185,404,000.00
Current liabilities		
Audited pay rolls Audited vouchers Loans and bills payable Traffic balances payable Interest and rentals accrued Dividends payable January 29, 1907 Dividends and interest unclaimed Sundry accounts payable	\$ 1,484,086.77 4,053,463.30 1,206,000.00 93,305.61 1,195,241.51 2,967,990.00 54,152.78 288,288.73	11,342,528.70
Accounts with lessor companies		
Mahoning Coal Railroad Company		1,634,157.04
Profit and loss		17,298,529.32

\$215,679,215.06

# FIRST CHARGES

#### Interest on bonds

Interest 3½% per annum on Gold mortgage bonds Interest 4% per annum on Gold bonds of 1903 Interest 4% per annum on Gold bonds of 1906 Interest 7% per annum on Detroit, Monroe & Toledo mortgage bonds Interest 5% per annum on Kalamazoo & White Pigeon mortgage bonds	\$1,750,000.00 2,000,000.00 620,562.45 37,730.00 20,000.00	\$4,428,292.45
Dividend 10% guaranteed on 5,335 shares L. S. & M. S. Ry. stock		53,350.00
Rental of leased lines		1,450,186.00
$\it Taxes$		
New York Pennsylvania Ohio Michigan Indiana Illinois	\$ 56,244.10 27,152.79 552,250.48 552,181.34 202,544.41 48,266.59	1,438,639.71
Interest on loans and bills payable		165,002.35
Total first charges		\$7,535,470.51
· · · · · · · · · · · · · · · · · · ·		
DIVIDENDS	ı	
Payable July 28th, 1906, $4\%$ on 494,665 shares of capital stock Payable Jan. 29th, 1907, $6\%$ on 494,665 shares of capital stock Total $10\%$		\$1,978,660.00 2,967,990.00 \$4,946,650.00

# $DETAIL\ OF\ EXPENSES$

MAINTENANO	TE OF	WAV	ΔND	STRUCTURES
TATUTAL TITLE TATAL	JE OF	*** A	$\Delta$	DIROCIONED

	1906	1905	Increase	Decrease
Repairs roadway Renewals of rails Renewals of ties Repairs and renewals bridges and culverts Repairs and renewals fences, road crossings, etc. Repairs and renewals buildings and fixtures Repairs and renewals docks, wharves and machinery Repairs and renewals telegraph Stationery and printing Other expenses	\$ 2,966,280.72 598,092.44 797,467.30 136,051.44 144,503.15 570,855.93 41,640.15 48,997.76 18,208.04 466.04	\$ 2,323,134.60 491,449.54 604,672.56 170,410.87 140,745.27 525,066.82 57,756.11 46,824.93 9,283.99 197.80	\$ 643,146.12 106,642.90 192,794.74 3,757.88 45,789.11 2,172.83 8,924.05 268.24	\$ 34,359.43 16,115.96
Totals	\$ 5,322,562.97	\$ 4,369,542.49	\$ 953,020.48	
MAINTEN	ANCE OF EQU	IPMENT		
Superintendence Repairs locomotives Renewals locomotives Repairs passenger cars Renewals passenger cars Repairs freight cars Renewals freight cars Repairs work cars Repairs work cars Renewals work cars Repairs and renewals marine equipment Repairs and renewals shop machinery and tools Stationery and printing Other expenses	\$ 175,512.48 1,328,487.00 427,940.00 551,318.01 62,055.95 2,079,420.41 614,525.74 94,877.58 12,000.00 7,007.19 201,599.60 24,533.69 264,456.64	\$ 143,884.17 1,280,600.04 396,954.00 502,937.61 19,044.50 1,237,442.62 845,688.74 80,512.33 10,600.00 6,250.27 181,145.50 13,157.74 226,747.68	\$ 31,628.31 47,886.96 30,986.00 48,380.40 43,011.45 841,977.79 14,365.25 1,400.00 756.92 20,454.10 11,375.95 37,708.96	\$231,163.00
Totals	\$ 5,843,734.29	\$ 4,944,965.20	\$ 898,769.09	
CONDUCTI	NG TRANSPOR	RTATION		
Superintendence Enginemen Roundhousemen Fuel for locomotives Water supply for locomotives Oil, tallow and waste for locomotives Other supplies for locomotives Train service Oil, tallow and waste for cars Train supplies and expenses Dining car expenses Switchmen, flagmen and watchmen Telegraph expenses Station service Station service Station supplies Switching charges—Balance Car mileage—Balance Hire of equipment Loss and damage Injuries to persons Clearing wrecks Advertising Outside agencies Stock yards and elevators Rents for tracks, yards and terminals Rents of building and other property Stationery and printing Restaurant expenses Other expenses	\$ 431,677.14 2,033,532.52 422,091.86 3,089,422.10 190,783.59 117,210.92 50,861.18 1,440,039.38 87,834.08 345,587.05 34,487.20 1,579,352.07 430,929.46 2,010,203.10 178,363.31 755,770.24 551,383.21 * 110,957.55 408,861.06 315,299.46 47,361.94 73,857.19 443,327.38 3,321.50 181,239.84 49,448.06 199,266.12 689.81 14,949.28	\$ 413,225.38 1,825,677.54 389,751.69 2,684,073.78 175,815.49 102,946.81 43,455.44 1,299,687.55 81,261.49 291,230.28 26,906.82 1,430,331.42 413,360.47 1,819,634.35 154,038.69 729,324.30 651,600.15 * 52,627.30 496,435.40 404,215.94 37,945.45 63,925.89 429,426.51 4,790.37 168,553.07 36,438.87 152,663.81 3,335.69 14,990.84	\$ 18,451.76 207,854.98 32,340.17 405,348.32 14,968.10 14,264.11 7,405.74 140,351.83 6,572.59 54,356.77 7,580.38 149,020.65 17,568.99 190,568.75 24,324.62 26,445.94 9,416.49 9,931.30 13,900.87 12,686.77 13,009.19 46,602.31	\$100,216.94 58,330.25 87,574.34 88,916.48 1,468.87 2,645.88 41.56
Total	\$15,376,192.50	\$14,292,416.19	\$1,083,776.31	
*Credits				

# $DETAIL\ OF\ EXPENSES—Concluded$

#### GENERAL EXPENSES

	1906	1905	Increase	Decrease
Salaries of general officers	\$ 143,416.35	\$ 128,705.91	\$ 14,710.44	
Salaries of clerks and attendants	359,997.35	281,374.20	78,623.15	
General office expenses and supplies	34,503.61	31,666.27	2,837.34	
Insurance	2,087.49	1,204.16	883.33	
Law expenses	65,273.92	62,038.94	3,234.98	
Stationery and printing, (general offices)	56,343.28	28,343.26	28,000.02	
Other expenses	47,966.01	87,457.98		\$ 39,491.97
Totals	\$ 709,588.01	\$ 620,790.72	\$ 88,797.29	
Total Operating Expenses	\$27,252,077.77	\$24,227,714.60	\$3,024,363.17	

# Percentage of Operating Expenses to Gross Earnings by Groups

	1906	1905
Maintenance of way and structures	12.51	11.32
Maintenance of equipment	13.74	12.81
Conducting transportation	36.14	37.02
General expenses	1.67	1.61
Total	64.06	62.76

# $STOCK\ AND\ BONDS\ OWNED\ OR\ ACQUIRED\ UNDER\ LEASE$

	Stock	
	Number of Shares	Total par value
Battle Creek & Sturgis Railway Co	825	\$ 82,500.00
Central Trunk Railway Co	238	11,900.00
Chicago, Indiana & Southern Railroad Co preferred	50,000	5,000,000.00
Chicago, Indiana & Southern Railroad Co	120,000	12,000,000.00
Cleveland, Cincinnati, Chicago & St. Louis Railway Co	231,481	23,148,100.00
Detroit & Chicago Railroad Co	10,000	1,000,000.00
Detroit, Monroe & Toledo Railroad Co	4,141	414,100.00
Detroit, Toledo & Milwaukee Railroad Co	7,500	750,000.00
East Chicago Belt Railroad Co	1,000	100,000.00
Elkhart & Western Railroad Co	4,598	229,900.00
Franklin & Clearfield Railroad Co	5,550	555,000.00
Hocking Valley Railway Co	11,540	1,154,000.00
Indiana Harbor Railroad Co (Illinois)	5,000	500,000.00
Jackson Coal Railroad Co	680	34,000.00
Jamestown & Franklin Railroad Co	11,738	586,900.00
Kalamazoo & White Pigeon Railroad Co	2,309	230,900.00
Lake Erie, Alliance & Wheeling Railroad Co \ Lake Erie, Alliance & Wheeling Coal Co	50,000	5,000,000.00
Lake Erie & Pittsburg Railway Co	100	10,000.00
Lake Erie & Western Railroad Co preferred	59,300	5,930,000.00
Lake Erie & Western Railroad Co	59,400	5,940,000.00
Lake Shore & Michigan Southern Railway Co	39	3,900.00
Lansing Transit Railway Co	10	1,000.00
Lehigh Valley Railroad Co	114,000	5,700,000.00
Mahoning Coal Railroad Co preferred	7,990	399,500.00
Mahoning Coal Railroad Co	17,318	865,900.00
Mahoning State Line Railroad Co	10	500,00
Merchants Despatch Transportation Co	22,679	2,267,900.00
New York, Chicago & St. Louis Railroad Co 1st preferr		2,503,000.00
New York, Chicago & St. Louis Railroad Co 2nd preferr		6,275,000.00
New York, Chicago & St. Louis Railroad Co	62,400	6,240,000.00
Northern Central Michigan Railroad Co	5,985	598,500.00
Pittsburgh & Lake Erie Railroad Co	100,002	5,000,100.00
Reading Company 1st preferred	121,300	6,065,000.00
Reading Company 2nd preferred	285,300	14,265,000.00
Reading Company	200,050	10,002,500.00
Sturgis, Goshen & St. Louis Railroad Co	3,000	300,000.00
Swan Creek Railway Co	400	40,000.00
Taylor Street Warehouse Co	100	10,000.00
Terminal Railway of Buffalo	5,000	500,000.00
Total par value stocks		\$123,715,100.00
•	Bonds	
	Donas	Total amount held
Chicago, Indiana & Southern Railroad Co First mortgag	ge	\$ 7,000,000.00
Elkhart & Western Railroad Co First mortgage	•	200,000.00
Jamestown & Franklin Railroad Co First mortgage		298,000.00
Jamestown & Franklin Railroad Co Second mortgage		500,000.00
Terminal Railway of Buffalo First mortgage		500,000.00
Total par value bonds		\$ 8,498,000.00
Grand total par value stocks and	bonds	\$132,213,100.00

The above securities are carried on the books of the company at a total value of  $$92,747,16\overline{6.32}$ 

# TRAFFIC STATISTICS

#### FREIGHT CARRIED AND TON MILEAGE

	1906	1905	Increase	Decrease
Tons of freight earning revenue Tons of company freight	33,835,932 3,567,143	32,314,514 2,866,560	1,521,418 700,583	
Total number of tons carried	37,403,075	35,181,074	2,222,001	
Tons carried one mile (revenue freight) Tons of company freight carried one mile	5,621,502,883 325,647,852	5,099,918,804 282,920,839	521,584,079 42,727,013	
Total number of tons carried one mile	5,947,150,735	5,382,839,643	564,311,092	
DESCRI	PTION OF FRE	IGHT MOVED		
PRODUCTS OF AGRICULTURE	1906	1905	Increase	Decrease
	Tons	Tons	Tons	Tons
Grain Flour Other mill products Hay Tobacco Cotton Fruits and vegetables Other articles	1,891,230 472,795 353,958 191,047 16,322 36,811 269,783 144,549	1,886,214 459,450 342,153 180,376 14,593 38,958 264,318 120,564	5,016 13,345 11,805 10,671 1,729 5,465 23,985	2,147
PRODUCTS OF ANIMALS	•	·	,	
Live stock Dressed meats Other packing house products Poultry, game and fish Wool Hides and leather Dairy products Other articles	532,122 175,199 116,113 56,062 12,971 45,790 66,742 76,978	523,375 129,509 95,709 60,671 11,618 47,630 55,016 53,775	8,747 45,690 20,404 1,353 11,726 23,203	4,609 1,840
PRODUCTS OF MINES		,		
Anthracite coal Bituminous coal Coke Ores Stone, sand and other like articles Other articles	1,021,603 8,285,810 1,337,355 5,429,498 3,028,989 145,541	1,217,820 6,970,313 1,034,859 4,919,489 4,795,173 129,082	1,315,497 302,496 510,009 16,459	196,217 1,766,184
PRODUCTS OF FOREST				
Lumber Other articles	842,440 224,273	691,242 173,915	151,198 50,358	
MANUFACTURES				
Petroleum and other oils Sugar Naval stores Iron, pig and bloom Iron and steel rails Other castings and machinery Bar and sheet metal Cement, brick and lime Agricultural implements Wagons, carriages, tools, etc. Wines, liquors and beers Household goods and furniture Other articles  MISCELLANEOUS	541,285 105,842 2,356 872,949 316,927 1,038,513 1,254,701 1,133,993 126,745 113,977 118,143 76,515 2,318,361	572,427 117,171 4,090 710,134 234,001 811,218 1,129,709 898,602 106,302 83,981 106,007 62,158 1,982,931	162,815 82,926 227,295 124,992 235,391 20,443 29,996 12,136 14,357 335,430	31,142 11,329 1,734
Other commodities not previously mentioned	1,041,644	1,279,961		238,317
TOTAL	33,835,932	32,314,514	1,521,418	

# $TRAFFIC\ STATISTICS-Continued$

#### PASSENGERS CARRIED AND TICKET MILEAGE

TABBENGEN	S CARRIED AN	D HCKEI MILEA	GE	
	1906	1905	Increase	Decrease
Interline passengers •	985,968	859,955	126,013	
Local passengers	6,209,774	5,685,661	524,113	
Total number of passengers carried	7,195,742	6,545,616	650,126	
Passengers carried one mile	422,413,859	369,901,000	52,512,859	
2 400001600000000000000000000000000000000				
	TRAIN MILE	EAGE		
Freight trains	8,665,574	7,891,449	774,125	
Passenger trains, exclusive of straight mail	.,,	,,	,	
and express trains	7,026,576	6,627,805	398,771	
Mail and express trains exclusive	870,417	529,219	341,198	
Mixed trains	335,604	339,877		4,273
Work trains	649,754	512,666	137,088	
Total train mileage	17,547,925	15,901,016	1,646,909	
	ENGINE MIL	EAGE		
Freight engines	11,348,370	10,531,247	817,123	
Passenger engines	8,290,445	7,587,790	702,655	
Switching engines	7,077,778	6,468,379	609,399	
Work engines	1,378,566	1,154,072	224,494	
Total engine mileage	28,095,159	25,741,488	2,353,671	
	CAR MILE	AGE	and the second s	
I and ad funish to a sur			20 400 010	
Loaded freight cars Empty freight cars (including caboose car	277,026,585	256,535,775	20,490,810	
mileage)	112,749,857	98,810,236	13,939,621	
	Marine and the contract of the			
Total	389,776,442	355,346,011	34,430,431	
Passenger cars Work cars	52,357,686	47,645,025	4,712,661	040 400
	8,356,074	8,599,502	20 000 004	243,428
Total car mileage	450,490,202	411,590,538	38,899,664	
Miles of road, including trackage, operated in freight service	1,520.35	1,520.35		
Miles of road, including trackage, oper-	,	,		
ated in passenger service	1,520.35	1,520.35		
	FREIGHT RES	SULTS		
Earnings from transportation	\$29,288,235.31	\$26,536,365.35	\$2,751,869.96	
" from miscellaneous sources	473,961.80	453,289.90	20,671.90	
Total freight earnings	\$29,762,197.11	\$26,989,655.25	\$2,772,541.86	•
Earnings per ton	cts. 86.6	cts. 82.1	cts. 4.5	
Earnings per ton per mile	cts. 0.521	cts. 0.520	cts. 0.001	
Earnings per train mile	\$3.25	\$3.22	. \$0.03	
Earnings per mile of road operated in freight a service—trackage included	\$19,575.89	\$17,752.26	\$1,823.63	•
Density of freight traffic (i. e. tons carried) one mile per mile of road)	3,911,698	3,540,527	371,171	
Average number of tons of revenue-earning freight carried per train mile	624.5	619.6	4.9	
Average number of tons of all freight (in-)	660.7	653.9	6.8	
cluding company's) carried per train mile	000, 1	000.8	6.8	

## TRAFFIC STATISTICS—Concluded

#### FREIGHT RESULTS—Concluded

	1906	1905	Increase	Decrease
Average number of revenue tons per loaded car mile	20.3	19.9	0.4	
Average number of all tons per loaded car mile	21.5	21.0	0.5	
Average number of miles one ton carried	159.0	153.0	6.0	
Average number of loaded cars per train mile	30.8	31.2		0.4
Average number of empty cars per train mile	12.5	12.0	0.5	
Average number of freight cars per train mile	43.3	43.2	0.1	
I	PASSENGER R	ESULTS		
Earnings from passengers	\$8,560,805.96	\$7,527,458.55	\$1,033,347.41	
Other passenger train earnings	150,407.18	144,385.90	6,021.28	
From miscellaneous sources	4,489.60	4,093.35	396.25	
Total passenger earnings	\$8,715,702.74	\$7,675,937.80	\$1,039,764.94	NAMES OF THE PARTY OF THE RESIDENCE OF THE PARTY OF THE P
Earnings from mail and express	\$3,390,004.29	\$3,317,864.40	\$ 72,139.89	
Earnings per passenger	\$1.18.97	\$1.15.00	\$0.03.97	
Earnings per passenger per mile	cts. 2.027	cts. 2.035		cts. 0.008
Earnings per train mile excluding mail and express	\$1.18	\$1.10	\$0.08	
Earnings per train mile, including mail and express	\$1.47	\$1.47		
Earnings per mile of road operated in pas- senger service, trackage included; includ- ing mail and express	\$7,962.45	\$7,231.10	\$731.35	
Density of passenger traffic (i. e. passengers) carried one mile per mile of road)	277,840	243,300	34,540	
Average number of passenger cars per train mile	6.36	6.36		
Average number of passengers per train mile	57.38	53.09	4.29	
Average number of miles one passenger carried	58.70	56.51	2.19	

# TABLE OF TRACKS ACCORDING TO STATES

STATE	Miles	Second Track	Third Track	Fourth Track	Sidings	Total
New York	69.50	67.84	60.05	34.46	94.12	325.97
Pennsylvania	102.49	43.96	43.63	32.89	75.58	298.55
Ohio	469.75	262.06	64.85	49.68	524.53	1,370.87
Michigan	606.10				135.50	741.60
Indiana	258.49	153.17	14.88	5.11	206.81	638.46
Illinois	14.02	7.63	0.54	0.52	73.85	96.56
	1,520.35	534.66	183.95	122.66	1,110.39	3,472.01

# TABLE OF TRACKS

MAIN LINE Buffalo to Toledo, via Norwalk Toledo to Chicago, via Adrian	Miles 295.92 244.12	Second Track 215.27 96.48	Third Track 154.12 5.65	Fourth Track 111.84 5.63	Sidings 364.40 322.18	Total 1,141.55 674.06
Total main line	540.04	311.75	159.77	117.47	686.58	1,815.61
Ashtabula to Ohio-Penna. State Line Ashtabula to Ashtabula Harbor Elyria Jct. to Millbury Jct., via Sandusk	30.72 2.33 y · 73.24	4.67 73.19			33.32 42.42 67.67	68.71 44.75 214.10
Sandusky Jct. to Old Pier Depot Air Line Jct. to Elkhart, via Air Line Air Line Jct. to Ohio-Mich. State Line Monroe to Lenawee Jct. Lenawee Jct. to Jackson	3.88 131.10 7.61 29.45 42.16 18.10	131.87 2.27	24.18	5.19	3.42 60.41 6.81 5.76 6.67 8.30	7.30 352.75 16.69 35.21 48.83 26.40
Plymouth to Mann—low grade line	338.59	212.00	24.18	5.19	$\frac{3.30}{234.78}$	$\frac{20.40}{814.74}$
Total branches					$\frac{234.78}{921.36}$	
Total main line and branches PROPRIETARY LINES (OWNED WHOLLY BY THIS COMPANY)	878.63	523.75	183.95	122.66	921.30	2,630.35
Central Trunk Railroad Ohio-Penna. State Line to Jamestown	5.26				.08	5.34
Detroit, Monroe & Toledo R. R. Ohio-Mich. State Line to Detroit	54.76				31.14	85.90
Detroit & Chicago Railroad Grosvenor to Fayette	25.56				2.70	28.26
Northern Central Mich. R. R. Jonesville to North Lansing	61.36				9.89	71.25
Sturgis, Goshen & St. Louis R. R. Goshen to Sturgis	28.93				2.58	31.51
Elkhart & Western R. R. Elkhart to Mishawaka	11.72				9.00	20.72
Kalamazoo & White Pigeon R. R. White Pigeon to Kalamazoo	36.54				9.82	46.36
Total proprietary lines LEASED LINES	224.13				65.21	289.34
Jamestown & Franklin R. R.  Jamestown to Oil City	50.91				24.41	75.32
Mahoning Coal Railroad Andover to Youngstown	38.31	10.91			29.04	78.26
Branch to Keel Ridge	0.73				0.19	0.92
Sharon Branch	8.31				$9.70 \\ 11.12$	$18.01 \\ 35.63$
Mann to Brookfield—low grade line Jackson Coal R. R., at Branch	24.51				$\frac{11.12}{4.10}$	35.05 4.10
Detroit, Toledo & Milwaukee R. R. Dundee to Homer	66.58				7.28	73.86
Detroit, Hillsdale & Southwestern R. R. Ypsilanti to Bankers	64.76				4.73	69.49
Ft. Wayne & Jackson R. R. Jackson to Ft. Wayne	97.83				18.52	116.35
Kalamazoo, Allegan & Grand Rapids R. R. Kalamazoo to Grand Rapids	58.45				14.10	72.55
Battle Creek & Sturgis R. R. Sturgis to Findlay	7.20				0.63	7.83
$Total\ leased\ lines$	417.59	10.91			123.82	552.32
Total main line, proprietary and leased lines	1,520.35	534.66		122.66	1,110.39	3,472.01

# $EQUIPMENT\ OWNED$

# LOCOMOTIVES

LOCOMOTIVES		
• • • • • • • • • • • • • • • • • • •	1906	1905
Passenger locomotives	168	171
Freight locomotives	390	334
Switching locomotives	263	234
Total	821	739
Average miles run per locomotive in service	38,329	38,943
COST PER MILE RUN		
	Cents	Cents
Repairs	4.73	4.98
Enginemen	7.64	7.46
Round-house labor	1.57	1.57
Fuel	11.39	10.70
Water supply	.68	.68
Lubricating oil and waste	.24	.25
Other supplies	.38	.34
Total cents	26.63	25.98
Miles run per ton of coal	14.75	15.23
FUEL CONSUMED		
Coal—number of tons	1,904,203	1,678,036
Average price per ton	\$1.66	\$1.63
Total cost	\$3,089,422.10	\$2,755,116.55
CARS IN PASSENGER SERVICE		
De zacencion cons	240	216
Passenger cars Smoking cars	62	47
Combination cars	51	45
Emigrant cars	4	4
Baggage cars	159	115
Postal cars	58	52
Dining and buffet cars	23	23
Horse cars	6	6
Officers' and pay cars	11	11
Total Total	614	519
Total seating capacity of revenue passenger cars	22,497	18,842
Cost of repairs (excluding renewals) per passenger car mile	cts. 1.053	cts. 1.056

# $EQUIPMENT\ OWNED-Concluded$

# CARS IN FREIGHT SERVICE

			1906		1905
Box cars			15,042		12,472
Stock cars			438		509
Flat cars			3,091		2,745
Gondola cars, drop bottom			7,409		6,262
Gondola cars, hopper bottom,	steel		6,929		5,000
Gondola cars, plain composite	•		1,000		
Coal and ore cars, side dump			180		184
Coke cars			1,078		766
Caboose cars			419		360
	Total		35,586		28,298
Total capacity of freight cars	(tons)	1,3	06,088	ç	986,388
Average capacity of freight ca		•	37.14		35.30
Cost of repairs (excluding ren	ewals) per freight car mile	cts.	0.533	cts.	0.348
	CARS IN COMPANY'S SERVICE				
Ballast cars, steel			80		80
Ballast cars, wood			584		184
Derrick cars .			19		19
Steam shovels			12		9
Pile drivers			4		4
Snow plows			16		16
Tool and other work cars			753		640
	Total		1,468		952
	Total cars, all classes	:	37,668		29,769
	Total cars, an classes	-			
	FLOATING EQUIPMENT				
Tugs			2		1
Dredges			1		1
Scows			4		2
Naptha launch			1		
	Total		8		4